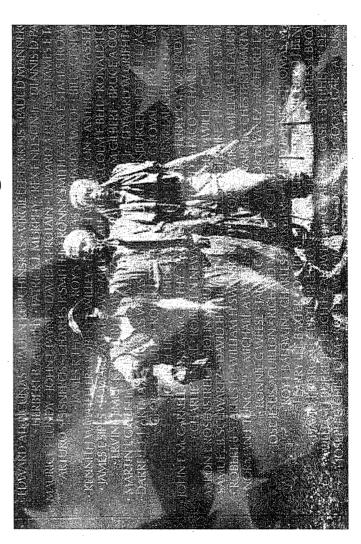
Exhibit 5



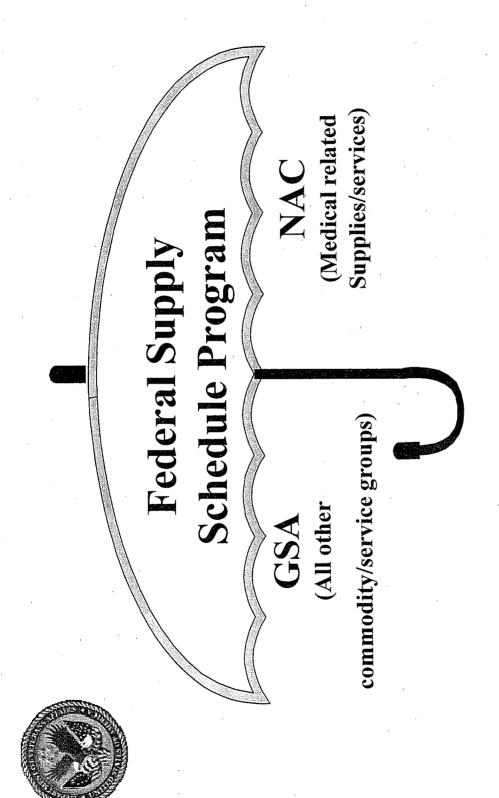
FSS 101 - TRAINING

GETTING STARTED WITH THE

VA FSS Program







Supply Schedule program for medical care related Authority - GSA delegated to Veterans Affairs National Acquisition Center the responsibility for the Federal supplies, equipment, pharmaceuticals and services.



WHAT IS THE FSS PROGRAM?

Listing of contracts to multiple companies supplying comparable commercial supplies and services. National contracts awarded to responsible vendors to provide supplies and services at established prices, terms and conditions.



WHAT IS THE FSS PROGRAM?

- item the government uses from paper clips, to Historically, just about any type of commercial fire engines were on FSS.
- and Clinger Cohen Act in 1996 expanded the Federal Acquisition Streamlining Act in 1994 definition of commercial item to include services.
- With the new flexibilities available through procurement reform, FSS program was expanded to include services.



WHAT IS THE FSS PROGRAM?

Structure

Product/Service Groups delineated by Federa Supply Class (FSC)/Product Service Codes (PSC).

65 & 66 – medical-related

621 – medical service-related

Special Item Numbers (SIN) and Subcategories Products/Services also further delineated by

FEDERAL SUPPLY SCHEDULE PROGRAM



Type

- Multiple Award Contract
- Indefinite Delivery, Indefinite Quantity (IDIQ)
- Guaranteed minimum/maximum (varies per commodity)
- Fixed-Price Contract with Economic Price Adjustment
- Open and Continuous Solicitation Cycle
- They are multi-year (5 years base), with option to extend for up to an additional 5 yeárs (all éxpect 65IB´ – pharmaceuticals)

Scope

National and World-Wide Coverage contracts awarded to responsible manufacturers, distributors or dealers. တ



AUTHORIZED USERS

- Authorized Users All Federal Agencies and activities in the Executive, Legislative, and Judicial Branches
- VA, DOD (& Coast Guard), Bureau of Prisons, Indian Health Services, etc.
- Includes State Veteran Homes with Sharing Agreements
- FAR Part 51 authorized representatives
- State and Local Entities under Disaster Recovery
- GSA Website for agency eligibility:
- http://www.gsa.gov/eligibility-gsasource

CONTRACTOR BENEFITS



Streamlined contract vehicle for selling to the entire Federal Government.

New supplies/services may continually be introduced to the system. Ordering activities place orders directly with vendors.

Participation with just-in-time distribution

Pharmaceutical Prime Vendor

Med/Surg Prime Vendor

 ∞

AGENCY/ORDERING FACILITY BENEFITS



- synopsize/advertise. http://www.fedbizopps.gov Ordering activities are not required to
- Prices have already been determined fair and easonable.
- remote locations, are provided with the same services, All ordering activities, large or small, even those in convenience, and pricing.
- Shorter lead-times, lower administrative costs.
- Enables the customer to focus on the quality of the product or service acquired and not the process to acquire it.



FEDERAL SUPPLY SCHEDULE SERVICE

OVERVIEW OF THE VA SCHEDULES SERVICE

65 | B - Drugs and Pharmaceutical-related Products

65 II A - Medical Equipment and Supplies

65 II C - Dental Equipment and Supplies

65 II F - Patient Mobility Devices

65 V A - X-Ray Film, Equipment and Supplies

65 VII - Diagnostic, Reagents, Test Kits and Sets

66 III -Cost-Per-Test for Clinical Laboratory Analyzers

621 I - Professional and Allied Healthcare Staffing Services

621 II - Medical Laboratory Testing and Analysis Services



FEDERAL SUPPLY SCHEDULE PROGRAM CHARACTERISTICS



- from multiple sources (more than one contractor) providing a variety of Product Availability- Similar and Identical products are available products and services.
- Competition FAR Part 8 requires review of 2 or more
- Other Terms and Conditions are incorporated into individual contracts, such as:
- Delivery terms
- Return goods policy
- Warranty and liability statements
- Open & Continuous Solicitations Vendors may submit offers at any time. This allows contractors to provide the latest technology to Federal customers

=



FEDERAL SUPPLY SCHEDULE PROGRAM CHARACTERISTICS



- Worldwide Deliveries:
- Domestic (48 Contiguous States, DC, Hawaii, Alaska and Puerto Rico)
- Overseas (Overseas destination other than AK, HI & PR)
- FOB Destination Pricing (except 65 VII) 52.247-34 (Refer to Attachment 3)
- At a minimum, includes the 48 Contiguous States and DC
- Use of Government Purchase Card (Smart Pay Program) for micro purchases (at or below \$3,000). Mandatory
- increases. At least a 30 day lapse and no increase within 60 days of contract Economic Price Adjustments (EPA) Allows consideration of price expiration
- Order Limitations Maximum order 52.216-19
- Disaster Recovery Program –
- Public Law 109-364, John Warner National Defense Authorization Act
- Use of Federal Supply Schedule Contracts by Certain Entities Recovery Purchasing (Feb 2007) 552.238-80 (Refer to Attachment 3)



CONTRACTOR COMPLIANCE

- Equal Employment Opportunities Compliance (If estimated award value is over \$10 million)
- All products must be in compliance with the Trade Agreements Act
- Dealer/Distributors must submit a manufacturer commitment letter/statement of support
- FDA Approval for pharmaceuticals
- 510K pre-market approval for medical & surgical items

- Dun & Bradstreet (D&B), http://www.dnb.com
- Central Contractor Register http://www.ccr.gov
- On-line Representations & Certifications Application http://orca.bpn.gov
- VETS-100 https://vets100.dol.gov
- VetBiz http://vip.vetbiz.gov



TRADE AGREEMENTS ACT

FAR 52.225-5 TRADE AGREEMENTS (NOV 2007)

- Buy American Act does not apply to FSS contracts
- Substantially transformed (wholly different product) are accepted
- Customs website:

http://www.customs.ustreas.gov/

5



TRADE AGREEMENTS AC

DESIGNATED COUNTRY END PRODUCT: a WTO GPA country end product, an FTA country end product, a least developed country end product, or a Caribbean Basin country end product

(1) WORLD TRADE ORGANIZATION GOVERNMENT PROCUREMENT AGREEMENT (WTO GPA) COUNTRIES:

Aruba, Austria, Belgium, Bulgaria, Canada, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hong Kong, Hungary, Iceland, Ireland, Israel, Italy, Japan, Korea (Republic of), Latvia, Liechtenstein, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Romania, Singapore, Slovak Republic, Slovenia, Spain, Sweden, Switzerland, United

2) FREE TRADE AGREEMENT (FTA) COUNTRIES:

Australia, Bahrain, Canada, Chile, Dominican Republic, El Salvador, Guatemala, Honduras, Mexico, Morocco, Nicaragua, Singapore

(3) LEAST DEVELOPED COUNTRIES:

Afghanistan, Angola, Bangladesh, Benin, Bhutan, Burkina Faso, Burundi, Cambodia, Cape Verde, Central African Republic, Chad, Comoros, Democratic Republic of Congo, Djibouti, East Timor, Equatorial Guinea, Eritrea, Ethiopia, Gambia, Guinea, Guinea-Bissau, Haiti, Kiribati, Laos, Lesotho, Madagascar, Malawi, Maldives, Mali, Mauritania, Mozambique, Nepal, Niger, Rwanda, Samoa, Sao Tome and Principe, Senegal, Sierra Leone, Solomon Islands, Somalia, Tanzania, Togo, Tuvalu, Uganda, Vanuatu, Yemen, Zambia

(4) CARRIBEAN BASIN COUNTRIES:

Antigua and Barbuda, Aruba, Bahamas, Barbados, Belize, British Virgin Islands, Costa Rica, Dominica, Grenada, Guyana, Haiti, Jamaica, Montserrat, Netherlands Antilles, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Trinidad and Tobago

FSS SOLICITATION PACKAGE



- **SOLICITATION:** a document that contains terms and conditions that apply to the procurement as well as identifications of products and services solicited and the time of performance of any ensuing contract.
- Each program has its own solicitation package
- contractor completes, signs and submits it. A solicitation becomes an offer when a
- copies of the offeror's commercial pricelist and contains the solicitation, brochure/literature, A completed solicitation package typically any related attachments



CONTENT



- **Cover Page Notices**
- Standard Form 1449 Solicitation/Contract/Order for Commercial Items
- Schedule of Items (SIN)
- Clauses
- Commercial Sales Practices
- Other Related Attachments
- Contractor Signature Authority Form
- Subcontracting Plans
- Past Performance





Cover Pages Notices

General Information

Notice of significant changes (since last issuance)

Trade Agreements Act

- Solicitation Checklist

- Important clauses

DO NOT SUBMIT COVER PAGES WITH YOUR PROPOSAL

Standard Form 1449

- 1st page to complete

Name & Address – important

Signed by the authorized signatory denoted in the Signatory **Authority Form**

HOW TO COMPLETE THE SOLICITATION PACKAGE



Clauses

- Vendor must accept ALL clauses as such, vendors are encouraged to read all clauses and provisions
- Complete all necessary sections

(use checklist included in the cover pages)

Commercial Sales Practices (CSP)

- Disclosure of commercial sales practices
- Identify all commercial customers that receive equal to or better than the proposed Government pricing
- Discounts
- Volume requirements
- FOB Terms (Refer to Clause 52.247-34)
- Additional Concessions



How to Complete the Solicitation Package



Commercial Sales Practice (CSP)

Note: Please refer to clause 552.212-70, PREPARATION OF OFFER (MULTIPLE AWARD SCHEDULE), for additional information concerning your offer. Provide the following information for each SIN (or group of SINs or SubSIN) for which information is the same.

_:	Provide the dollar value of sales to the general public at or based on an established catalog or market price during the previous 12 month period or the offerors last fiscal year.
,	SIN \$ SIN \$
	State beginning and ending of the 12 month period. Beginning Ending Ending In the event that a dollar value is not an appropriate measure of the sales, provide and describe your own measure of the sales of the item(s).
<u>،</u>	Show your total projected annual sales to the Government under this contract for the contract term, excluding options, for each SIN
	offered. If you currently hold a Federal Supply Schedule contract for the SIN the total projected annual sales should be based on your
	most recent 12 months of sales under that contract.
	SIN \$ SIN \$

- are the discounts and any concessions which you offer the Government equal to or better than your best price (discount and concessions Based on your written discounting policies (standard commercial sales practices in the event you do not have written discounting policies) in any combination) <u>offered to any customer acquiring the same items regardless of quantity or terms and conditions?</u> See definition of "concession" and "discount" in 552,212-70. က
- policies), provide information as requested for each SIN (or group of SINs for which the information is the same) in accordance with the instructions at Table 515-1 which is provided in this solicitation for your convenience. The information should be provided in the chart (a) Based on your written discounting policies (standard commercial sales practices in the event you do not have written discounting below or in an equivalent format developed by the offeror. Rows should be added to accommodate as many customers as required

(Refer to clause 552.212-70)



HOW TO COMPLETE THE SOLICITATION PACKAGE



Commercial Sales Practice (CSP)

Discount Quantity/Volume FOB Term (Destination or Origin) SAMPLE 40% 1 Destination	Column 1-	Column 2 –	Column 3-	Column 4 –	Column 5 –
SAMPLE Origin) 40% 1 Destination	Customer	Discount	Quantity/Volume	FOB Term	Additional
SAMPLE 40% 1 Destination				(Destination or	Discounts or
SAMPLE 40% 1 Destination				Origin)	Concessions
40% 1 Destination					(Include Prompt Payment
40% 1 Destination		SAM			Rebate)
rivino	XYZ Company	40%		Destination	10% Net20 days,
Viola V					additional 5% for
zioia)					5 or more
	ABC Company	40%		Origin	Net30 days

The company information above is for demonstration purposes only

(b) Do any deviations from your written policies or standard commercial sales practices disclosed in the above chart ever result in better discounts (lower prices) or concessions than indicated? YES NO If YES, explain deviations in accordance with the instructions at Table 515-1 which is provided in this solicitation for your convenience The information provided herein does not reflect real companies or any actual disclosed information. The information provided in this presentation is for training purposes only.



HOW TO COMPLETE THE SOLICITATION PACKAGE



Commercial Sales Practice (CSP)

Submitting proposed pricing format

ı		 _
MFC Name	\$60.00 XYZ Company	
MFC Net Price	\$60.00	
MFC** Discount Off List Price	40%	
Proposed FSS Price*	\$55.14	
Proposed Gov't Discount Off List Price	45%	
Commercial List Price	\$100.00	
Short Description	Widgets	
Item #	12345	
Nis	SIN	

*Proposed FSS Price is to be inclusive of F.O.B. Destination and the Industrial Funding Fee – Clause 552.238-76 0.25% or 1%) – (Refer to Attachment #3)

**MFC – Most Favored Commercial Customer

Note: Commercial list price is your retail catalog pricing.

Note: The proposed Government pricing should include FOB Destination, discounted pricing and the IFF fee. It should also be submitted to the Contracting Officer in an excel format. The information provided herein does not reflect real companies or any actual disclosed information. The information provided in this presentation is for training purposes only.



HOW TO COMPLETE THE SOLICITATION PACKAGE



Commercial Sales Practice (CSP)

(5)

information required by paragraphs (1) through (4) above for each item/SIN offered, if the manufacturer's sales manufacturer. The information is required in order to enable the Government to make a determination that the addition, you must submit the following information along with a listing of contact information regarding each of the manufacturers whose products and/or services are included in the offer (include the manufacturer's name, address, the manufacturer's contact point, telephone number, and FAX number) for each model offered by modification, to the manufacturer's sales records for the purpose of verifying the information submitted by the offered price is fair and reasonable. To expedite the review and processing of offers, you should advise the f you are a dealer/reseller without significant sales to the general public, you should provide manufacturers' under any resulting contract are expected to exceed \$500,000. You must also obtain written authorization manufacturer(s) of this requirement. The contracting officer may require the information be submitted on dealers/resellers, only one copy of the requested information should be submitted to the Government. In electronic media with commercially available spreadsheet(s). The information may be provided by the rom the manufacturer(s) for Government access, at any time before award or before agreeing to a manufacturer directly to the Government. If the manufacturer's item(s) is being offered by multiple

- Manufacturer's Name
- Manufacturer's Part Number
- c. Dealer's/Reseller's Part Number
- . Product Description
- e. Manufacturer's List Price
- f. Dealer's/Reseller's percentage discount from List Price or net prices



HOW TO COMPLETE THE SOLICITATION PACKAGE

Dealer/Reseller with low or insignificant sales

- Must submit MFR CSP information
- MFR data may be audited
- Fracking mechanism is not customer for PRC (price reduction clause)
- MFR data needed for product addition modifications

SOLICITATION PACKAGE HOW TO COMPLETE THE



- Government is not offered equal to or better than your best commercial customer pricing Provide a complete justification if the
- Provide copies of commercial agreements when relevant
- information as needed to support the proposal Contracting Officer will request additional

HOW TO COMPLETE THE SOLICITATION PACKAGE



- Timeframes for submission
- For follow-on contract coordinate with enough time to meet expiration date
- For new at vendor's discretion
- If not completely correct, the Contracting Officer will work Assigned/Reviewed/Clarifications, etc. with the vendor to provide an opportunity to submit additional information to update minor deficiencies/clarifications.
- Questions Contact your assigned Contracting Specialist



PROPOSAL SUBMISSION REVIEW

Pre-award reviews:

- Assigned CO will review offer to ensure it is current, accurate, and complete
- Office of the Inspector General (OIG) will exceeds \$3 million to \$5 million per year review offers where the estimated value (dependent upon commodity)



PROPOSAL SUBMISSION ANALYSIS

Government Contract Specialist will

- Identify proposed items
- · Identify proposed discounts
- Identify proposed commercial pricelist
- Identify other proposed concessions/terms, i.e.:
- Quantity
- Installation
- Warranty
- Incentive programs
- Return goods policy
- Prompt payment terms
- Rebates
- Value Added Services (VAS)



PROPOSAL SUBMISSION PRICE ANALYSIS

Purpose

- Identify price objectives
- Foundation for strategy
- Review against current FSS contracts
- Factors that affect objectives:
- Volumes
- Current market conditions
- MFC determination
- Special concessions, terms/conditions
- Price adjustment provision



PROPOSAL SUBMISSION PRICE ANALYSIS



Most Favored Commercial Customer (MFC):

Defined as that customer or class of customer which receive(s) the best The term includes any entity which does business with the supplier. discount and/or price arrangement on a given item from a supplier. MAS contracting, the Government's negotiation objectives are developed based on a comparison of the MFC arrangement.



NEGOTIATION PROCESS

How we negotiate:

- Offers evaluated independently
- Identification of MFC pricing
- Identification of MFC terms and conditions
- Establishment of negotiations targets
- Negotiation discussions usually conference
- Final Proposal Revision (FPR) document from which award decision is made

NEGOTIATION PROCESS



What do we negotiate?

- Tracking Customer
- **Basic Discount**
- Quantity Discount
- **Delivery Terms**
- **Prompt Payment**
- Return Goods Policy **Expedited Delivery**
- Warranty terms

- Installation/Training
- Software License Agreements
- Leasing/Rental Terms
- Annual rebates
- **BPA/Incentive Programs** Distribution Program
- Minimum Orders

NEGOTIATION PROCESS TRACKING CUSTOMER



TRACKING CUSTOMER

- Price Reduction Clause (clause 552.238-75)
- A commercial relationship against which to track awarded pricing
- Paragraph (a) Before award of a contract the CO and the offeror will agree upon:
- The customer (or category of customers) which will be the basis of award, and
- The Government's price or discount relationship to the identified customer (or category of customers)



NEGOTIATION PROCESS TRACKING CUSTOMER

FERMS

- Agreement of both parties
- Start with category, helps to avoid future concerns
- New companies possible All Commercial Customers
- Tracking customer ratio determined by dividing discount relationship to Gov't by discount relationship to agreed upon racking customer

Fracking Customer price at time of award = \$60.00 Agreed upon Tracking Customer = XYZ Company Example: (refer to proposed sample pricing on slide 22) Tracking customer Ratio = \$55.14/\$60.00 FSS Price at time of award = \$55.14 Ratio = 0.94

NEGOTIATION PROCESS TRACKING CUSTOMER



VERY IMPORTANT

- Agreed to tracking customer and subsequent reductions and economic price adjustments) ratio will affect price changes (price
- commercial customer, the Government must automatically be offered the same discount If the ratio is disturbed with a decrease to
- If tracking customer did not receive increase Government cannot

NEGOTIATION PROCESS TRACKING CUSTOMER



Included in award documents:

the CO shall be notified within 10 calendar customer has merged with another group contract/agreement has been cancelled terminated, has expired, or the tracking "If the identified tracking customer's days after the event occurs, and, if possible, before the event occurs.



Tracking Customer Example (refer to proposed sample pricing on slide 22)

Awarded tracking customer =(MFC) Tracking customer changed price: MFC price at award: Awarded FSS price: List price at award: _ist Price Change:

XYZ Company \$100.00 \$56.14 \$75.00 \$60.00

What would be the acceptable Government price increase?

\$125.00



NEGOTIATION PROCESS TRACKING CUSTOMER



Tracking Customer Example

Answer:

1) Ratio = \$56.14/\$60 = .94

2) Commercial pricelist change noted

3) Apply ratio to current tracking customer:

Ratio times new tracking customer price 94(\$75) = \$70.50

The highest price that can be accepted by the Gov't would be limited to \$70.50.



NEGOTIATION PROCESS TRACKING CUSTOMER



Scenario 1: Awarded FSS price:	\$87.50
MFC price at award:	\$175.00 \$225.00
	\$220.00 \$27.00
Awarded tracking customer =	(IMFC): AYZ Company
What would be the Tracking Customer Ratio?	.50
=(F33 Price / MFC Price) = (\$07.307 \$173.00) = .30	
Your firm would like to implement the EPA clause and increase the price of a product:	
Tracking customer changed price:	\$225.00
List Price Change:	\$300.00
What would be the highest price that your firm can charge the Government?	\$112.50
= (TC price * Awarded Ratio) = (\$225.00 * .50) = \$112.50	
Your firm has reduced the price to the Tracking Customer and the price reduction clause has been triggered.	s been triggered.
Tracking customer changed price:	\$150.00
List Price Change:	\$200.00

39

\$75.00

What would be the highest price that your firm can charge the Government?

= (TC price * Awarded Ratio) = (\$150.00 * .50) = \$75.00



FINAL PROPSAL REVISION (FPR) NEGOTIATION PROCESS

- Reiteration of all negotiated points
- Will include pricing, terms and conditions
- Award decision made from this document
- Must be signed by an authorized signatory

AWARD DECISION

Determining factors:

- Is it in the best interest of Government?
- Did we achieve a fair and reasonable price?
- Did offeror complete all certifications and regulatory requirements in their entirety?
- Is past performance history satisfactory?
- Are they financially capable?

If yes to all --- contract is awardable





FSS PRICELIST REQUIREMENTS

- PRINTED PAPER PRICELIST (within 30 days of award)
- Suggested format for the supplemental and cumulative pricelists can be found in Clause I-FSS-600 and Contract Award Letter
- Submit draft for CO review and approval prior to distribution
- Mail final pricelist to:
- FSS Contracting Officer (1 copies)
- Provide authorized pricelist to FSS customer's upon request.
- NAC-CM DATABASE PRICELIST (within 30 days of award)
- Complete the spreadsheet provided by your assigned CO
- GSA ADVANTAGE PRICELIST (within 6 months of award)
- http://www.vsc.gsa.gov

SUBCONTRACTING PLAN FAR 19.702



Required when

Large business with 500 employees

Estimated contract or modification value ≥ \$550,000 (\$1 million for construction)





SUBCONTRACTING PLAN

Recent Major Changes:

Plan is based on Government fiscal year (OCTOBER 1 – SEPTEMBER 30) Achievement reports are due 30 days after the end of the fiscal year



SUBCONTRACTING PLAN

More Information:

View online Training Webinar

Veronica Hazen veronica.hazen@va.gov

708-786-5145

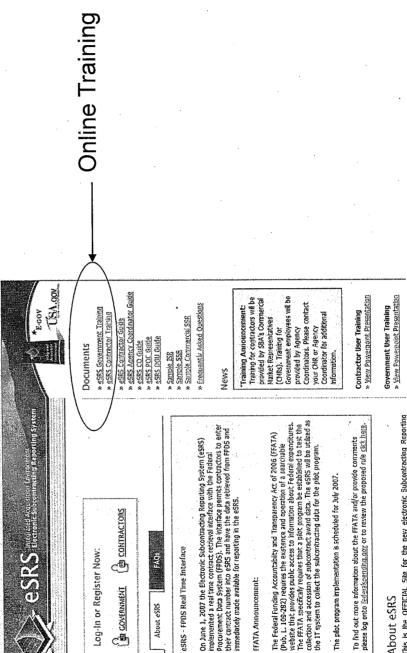


SUMMARY SUBCONTRACTING **ACHIEVEMENT REPORT**



Annually input subcontracting summary achievement report data Electronic Subcontracting Reporting System (eSRS)

http://www.esrs.gov/



ГҒАТА Аппоипсетеп

COVERNMENT

About eSRS

This is the OFFICIAL Site for the new electronic Subcontracting Reporting



e-SRS TRAINING/ASSISTANCE

http://www.sba.gov/GC/cmr.htm SBA Commercial Market Representatives Website:

e-SRS Contractor User Training Powerpoint Presentation Website: http://www.esrs.gov Help Desk for technical questions
 E-mail address: Help@esrs.gov

SBA for questions regarding subcontracting policy



FSS RELATED PROGRAMS

- purchasing of products while securing the lowest possible national contracts or Blanket Purchase Agreements to preferred sources in order to standardize the VA's STANDARDIZATION – Federal initiative to award pricing or best value procurement.
- **GOVERNMENT PRIME VENDOR** affords participating VA ordering facilities a vehicle to do one-stop shopping for just-in-time delivery of pharmaceutical and medical/surgical products.
- Product demand must be shown to require stocking
- Sales fall under FSS contract, unless National Contract Vehicle
- affords participating DOD ordering facilities a vehicle to do 48 DISTRIBUTION & PRICING AGREEMENTS (DAPA) pharmaceutical and medical/surgical products one-stop shopping for just-in-time delivery of



E-COMMERCE TOOLS

VA NAC Homepage

http://www1.va.gov/oamm/oa/nac/index.cfm

NAC Contract Catalog Search Tool http://www1.va.gov/nac/

Schedules E-Library (schedule information) http://www.gsaelibrary.gsa.gov GSA Advantage! / e-Buy (GSA Schedule 70, SIN 152-51) http://www.gsaadvantage.gov

E-COMMERCE TOOLS



http://vsc.gsa.gov/training/online training GSA's Vendor Training Website eg.cfm

http://www.pbm.va.gov/PBM/prices.htm VA PBM for pharmaceuticals

FSS DIRECTOR & ASSISTANT DIRECTORS CONTACT



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Dore Fessier

Assistant Director, Medical Services (708) 786-5223 dore.fessler@va.gov

Paul Skalman

Assistant Director, Medical Equipment and Supplies (708) 786-5247 paul.skalman@va.gov



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Lynda O'Neill

65 IIC - Dental Equipment and Supplies 65IIF - Patient Mobility Devices 65 VA - X-Ray Equipment and Supplies (708) 786-4958 Iynda.oneill@va.gov

Bob Satterfield

65 IB - Pharmaceuticals 65 VII - Diagnostics, Reagents, Test Kits & Sets (708) 786-4955 <u>bob.satterfield@va.gov</u>

Andrew Morgan

621 II – Medical Laboratory Testing and Analysis 66 III – Cost-Per-Test, Clinical Laboratory Analyzers (708) 786-4950 andrew.morgan@va.gov

Linda Smith

621 I – Professional and Allied Healthcare Staffing Teleradiology Initiative (708) 786-5194 Iinda.smith@va.gov

SCHEDULE SUPPORT & GENERAL INFORMATION



FSS SUPPLY HELP DESK

FSS SERVICE HELP DESK

(p) (708) 786 – 7737

(f) (708) 786 - 4975

(e) helpdesk.ammhinfss@va.gov

(W)http://www1.va.gov/oamm/oa/nac/index.cf m

(p) (708) 786 – 7722

(f) (708) 786 – 5828

(v) (888) 801 – 7210

(e) helpdesk.fss621i@va.gov

(W)http://www1.va.gov/oamm/oa/nac/fsss/fsssproftrain.cfm